

# BARINGS



1Q26

# Firm Overview

26-5459517

The alternative to ordinary investing

BARINGS OVERVIEW

# Who We Are

Barings is a global alternative asset manager that partners with institutional, insurance, and wealth clients to deliver excess returns by leveraging its global scale and capabilities across credit, real assets, capital solutions and emerging markets.

**1,400+**  
CLIENTS

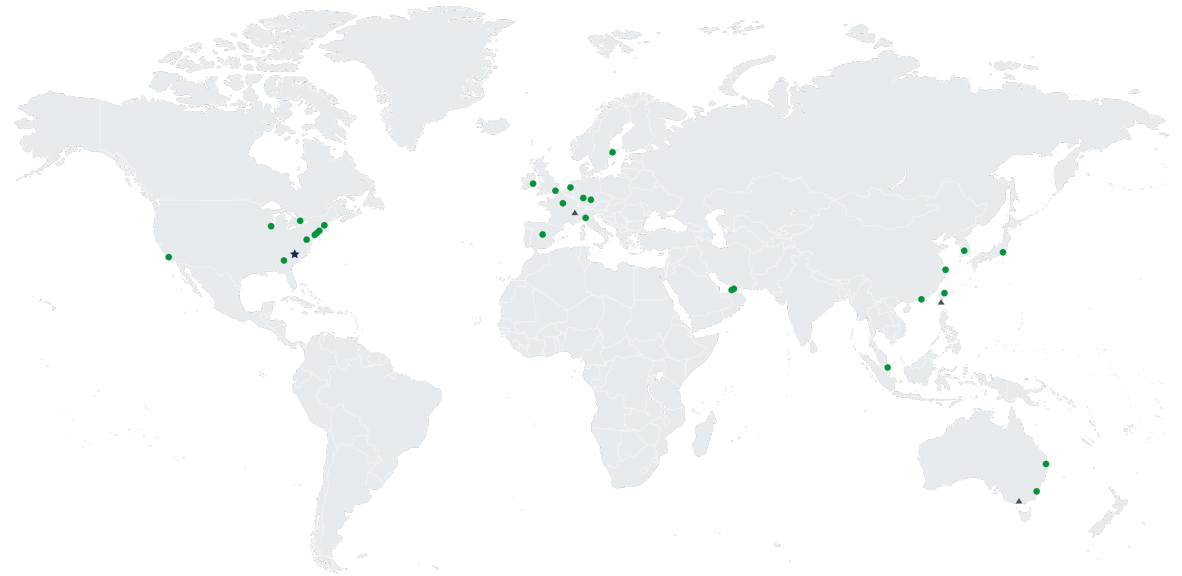
**2,000+**  
PROFESSIONALS

**35**  
OFFICE LOCATIONS

# \$481 Billion

ASSETS UNDER MANAGEMENT

External AUM by Region<sup>1</sup>



★ Global Headquarters   ● Investment Offices   ▲ Other Locations

1. Includes third party, external AUM only.  
All figures are as of March 31, 2026 unless otherwise indicated. Assets shown are denominated in USD. Percentages may not equal 100 due to rounding.

# How We Deliver Value

1

Your Interests  
are **Aligned**  
with Ours

As a subsidiary of MassMutual, we think, plan and invest alongside you for decades, not quarters.

2

Your Challenges  
are Our  
**Solutions**

We aim to understand your needs and deliver flexible solutions that leverage our expertise and global investment capabilities.

3

Our Investment  
Process is Your  
**Alpha**

We have a multi-decade track record of delivering excess returns through credit selection, unique origination and capital allocation.

# Our Investment Capabilities

We harness the depth and breadth of our global platform to meet the needs of our clients, delivering solutions that cross asset classes and geographies.

## \$481 B

ASSETS UNDER MANAGEMENT



Credit

Real Assets

Capital Solutions

Emerging Markets

**\$282 B**

**\$76 B**

**\$79 B**

**\$38 B**

DIRECT LENDING

PRIVATE PLACEMENTS

HIGH YIELD

CLOS

INVESTMENT GRADE

REAL ESTATE DEBT

REAL ESTATE EQUITY

INFRASTRUCTURE DEBT

INFRASTRUCTURE EQUITY

SPECIALITY FINANCE

ASSET-BASED FINANCE

PORTFOLIO FINANCE

PRIVATE EQUITY

SOVEREIGN &  
EMERGING MARKETS DEBT

KOREA EQUITIES &  
FIXED INCOME

EMERGING MARKETS EQUITY

As of March 31, 2026. Excludes AUM in global, small cap and other equities, multi-asset and other, which have \$3.3 B and \$3.2 B in AUM.

For investment professionals only

BARINGS

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Investing *Together*

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As of March 31, 2026.

*For investment professionals only*

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